

Automating an Inventory Management System While Maintaining Test Integrity

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NATIONWIDE TESTING

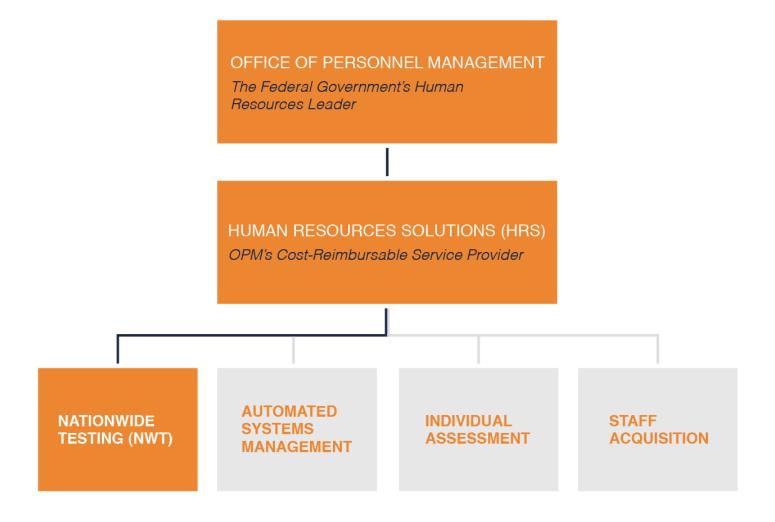
AGENDA

- Nationwide Testing (NWT) Overview
- Automating an Inventory Management detailed steps on:
 - Research
 - Development
 - Implementation
 - Oversight



NWT OVERVIEW

NWT ORGANIZATION





NWT OVERVIEW

Mission Focus

- Government-to-government organization
- Authorized to support federal, state and local agencies in all U.S. states and territories
- Nationwide network with more than 500 agency personnel

Stability, Scale

- Over 30 years of test administration and HR expertise
- Administers assessment solutions and entry-level and promotional tests to 1 million applicants annually



NWT CUSTOMERS



















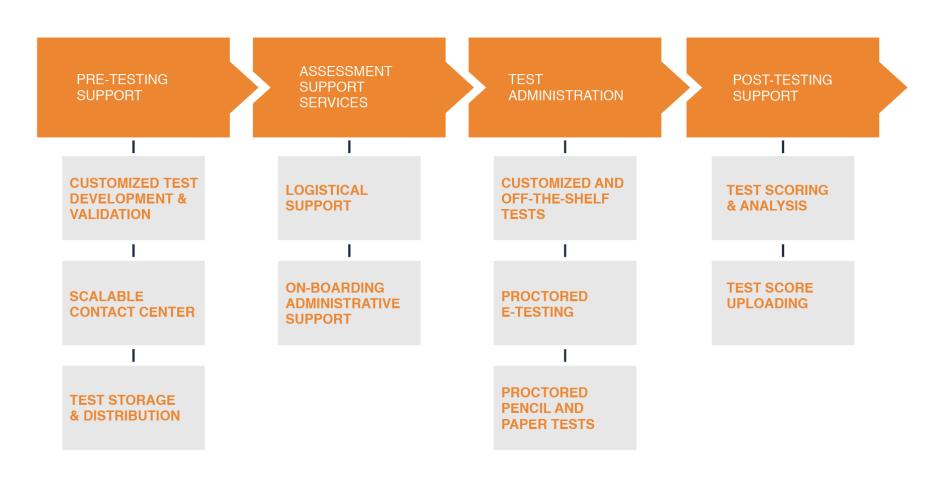






NWT OFFERINGS

NWT OFFERINGS





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RESEARCH

RESEARCH

- Risks of not pursuing modernization initiative:
 - Inadequate test security
 - Test Loss Compromise (TLC)
- NWT reputation of secure test handling and security
- Manual process did not function optimally





MANUAL VS. AUTOMATED

- Manual process was lengthy and not easily accessible
- Increase transparency when automating system to an Internet based site
- NWT warehouse operation is unique and is not fit for off-the-shelf and needed customization
 - Varying suspense dates
 - Serial numbers





NWT RESEARCH AND DEVELOPMENT

Through conducting a formal study it was determined that the previous inventory management software needed to be replaced.

NWT collaborated with technical counterparts within OPM to design, build and implement a system that adequately addressed distinctive inventory management needs



IMPORTANCE DEFINED

High quality system ______ Increased accountability

- As a testing service provider, test security is the most important function we provide our clients
- Internal material handling, distribution system and processes would be streamlined



SYSTEM REQUIREMENTS SPECIFICATIONS

- Inventory and order management system Software Requirements Specifications (SRS) sections included:
 - Introduction
 - Overall system design
 - Inventory management
 - Ordering
 - Allocating
 - Picking
 - Packing
 - Shipping

- Receiving orders
- Warehouse management
- Field operation management
- System reporting and querying
- Vendor requirements
- Warehouse equipment



DEVELOPMENT

DESIGN & DEVELOPMENT

IT Specialist,
program analysts,
warehouse
management and
contractor
diligently
reviewed SRS

Ensured project scope and technical requirements properly addressed the needs

Once all parties understood requirements, system development began



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SYSTEM DEVELOPMENT

- Ongoing communication with developers and programming staff
- Each portion of the SRS was tested for errors by IT personnel and a program analyst
- The system was finalized after a few minor changes

Continuous testing on each developmental aspect ensured that NWT would receive the highest quality automated system



IMPLEMENTATION

IMPLEMENTATION GOALS

Minimize the impact of implementation on day-today operations



Train all system users



Account for all test material and enter it into the new system



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IMPLEMENTATION PLAN

- Ensured all orders needed for first two months were placed and filled before implementation began
- Field staff returned any test materials no longer needed to the warehouse
- Shut down the old inventory system





IMPLEMENTATION PLAN (cont.)

- Conducted a nationwide physical inventory of all test material
- Entered all test material that was in use by employees into the new system
- Entered all test material that was stored in the warehouse into the new system
- Activated the new inventory system



TRAINING

Three types of training tools were used:





OVERSIGHT

3 LEVELS OF CONTINUOUS OVERSIGHT

F R E Q U E N C Y

Continuous Monitoring of Material Order Contents

Material-In-Use Inventory Verification

Active Inventory Verification



CONTINUOUS MONITORING

- OPM warehouse ensures correct test material quantities are being requested by field staff before orders are filled
- Multiple counts of material are completed by warehousemen upon order shipment and receipt
- Verification of outbound shipment address



UPS tracking number assigned to each shipping box in a given order



INVENTORY VERIFICATION

Two types of inventory verification are done at regular intervals:

Material-In-Use Inventory

Any test material that is <u>currently in use</u> by NWT field staff for test administration **Active Inventory**

Any test material that is available to order from the automated system by NWT field staff



BENEFITS REALIZED

- Minimize chance for TLC
- Data and reports available to rectify any discrepancies
- Increased operational efficiency
- Customer peace of mind
- Accurate online inventory system accessible to all levels of the organization despite geographic disbursement



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